## 538 - Department of Assistive and Rehabilitative Services

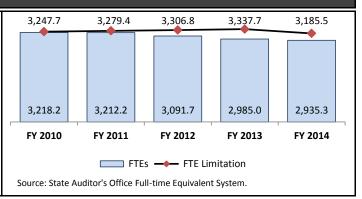
Workforce Summary Document prepared by the State Auditor's Office.

Based on information self-reported by the agency, the following items are worth noting.

#### Full-Time Equivalent (FTE) Employees

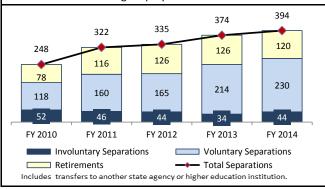
The agency's full-time equivalent (FTE) employee limitation decreased by 4.6 percent to 3,185.5 FTEs in fiscal year 2014 compared to fiscal year 2013. Compared to fiscal year 2010, the agency saw a decrease of 282.9 (8.8 percent) in the total number of FTEs.

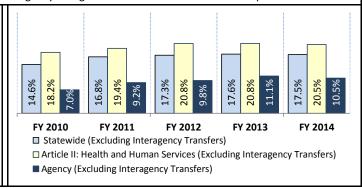
FTEs Below/Above FTE Limitation								
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014			
FTE Limitation	3,247.7	3,279.4	3,306.8	3,337.7	3,185.5			
Number Below or	-29.5	-67.2	-215.1	-352.7	-250.2			
Above Limitation								
Percent Above or	-0.9%	-2.0%	-6.5%	-10.6%	-7.9%			
Below Limitation								



## Employee Turnover a

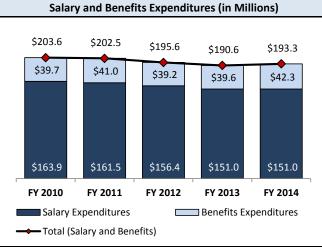
Excluding interagency transfers, the turnover rate within the agency (10.5 percent) was lower than the statewide turnover rate (17.5 percent) and lower than the turnover rate of Article II agencies (20.5 percent) during fiscal year 2014. The fiscal year 2014 agency turnover rate including employees who transferred to another state agency or higher education institution was 13.2 percent.





#### **Compensation Information**

The average agency salary in fiscal year 2014 of \$49,597 represented an increase of 2.3 percent compared to the average agency salary in fiscal year 2010. In fiscal year 2014, 49.6 percent of employees were paid below the midpoint of the salary range in which they were assigned; and total agency expenditures for salary and benefits were lower compared to fiscal year 2010.



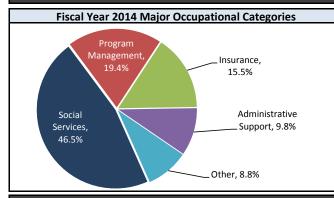
Average Salary Trends								
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014			
Commissioner	\$145,860	\$ 145,860	\$ 145,860	\$ 145,860	\$ 178,046			
Agency Average	\$ 48,487	\$ 48,382	\$ 48,444	\$ 48,963	\$ 49,597			
Article Average	\$ 35,688	\$ 35,793	\$ 35,943	\$ 36,085	\$ 37,702			
Statewide Average	\$ 39,265	\$ 39,804	\$ 40,160	\$ 40,398	\$ 42,116			

Note: With the exception of the commissioner, the average salaries are for classified regular, full-time employees only.

Number of and Total Dollars Spent on Salary Actions								
	Fiscal Year 2013			Fiscal Year 2014				
	Actions	Dollars Spent		Actions	Dollars Spent			
Promotions	261	\$	551,488	417	\$	597,784		
Merits	737	\$	206,787	606	\$	487,039		
One-Time Merits	198	\$	372,872	244	\$	465,597		
Equity Adjustments	0	\$	0	0	\$	0		
Reclassifications	26	\$	47,679	3	\$	3,898		
Totals	1,222	\$	1,178,826	1,270	\$	1,554,318		

<sup>a</sup> Turnover, salary trends, and salary action information was prepared from quarterly and year-end summary information received from the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System (USPS), the Human Resource Information System (HRIS), and the Standardized Payroll/Personnel Reporting System (SPRS). Unless otherwise indicated, these data are reported for classified regular, full-time and part-time employees. Salary and benefit information was taken from the Uniform Statewide Accounting System of Texas.

# Job Classifications b

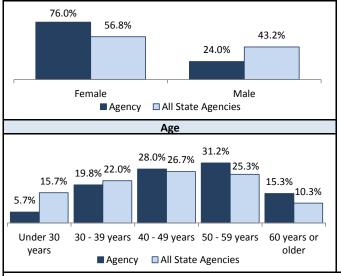


#### Agency Job Classifications

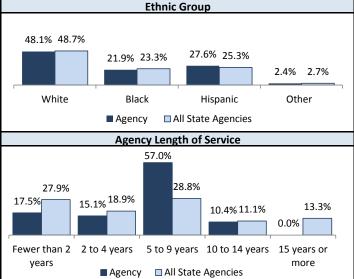
In fiscal year 2014, the majority (63.6 percent) of employees were classified in the following job titles: Vocational Rehabilitation Counselor (22.7 percent), Human Services Specialist (15.6 percent), Claims Assistant and Claims Examiner (15.5 percent), and Program Specialist (9.8 percent).

### Fiscal Year 2014 Workforce Demographics b

On average, employees at the agency were 48.0 years of age and had 6.6 years of agency length of service. Of the agency's employees, 74.5 percent were 40 years of age or older, and 32.6 percent had fewer than 5 years of agency length of service. The Employees Retirement System estimates that between fiscal years 2014 and 2018, 30.1 percent of the agency's workforce will be eligible to retire (based on fiscal year 2014 data).



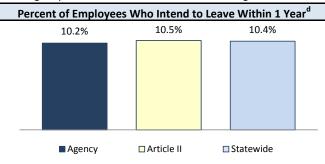
Gender



<sup>&</sup>lt;sup>b</sup> Job classification and demographic information was prepared from quarterly and year-end summary information received from the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System (USPS), the Human Resource Information System (HRIS), and the Standardized Payroll/Personnel Reporting System (SPRS). Data includes classified regular, full-time and part-time employees. Demographic data may appear skewed for agencies with fewer than 50 employees.

# Survey of Employee Engagement<sup>c</sup>

The Survey of Employee Engagement, administered by the University of Texas at Austin, is an instrument that measures employees' job satisfaction and employees' perceptions of the effectiveness of the agency. Scores range from 1 to 5, with 5 being the highest. Overall, the agency's score is lower than the state average and has increased since the last survey cycle.





<sup>&</sup>lt;sup>c</sup> Information on the Survey of Employee Engagement was received from the Organizational Excellence Group at the University of Texas at Austin.

Source: State Auditor's Office 538 - Department of Assistive and Rehabilitative Services

January 2015

<sup>&</sup>lt;sup>d</sup> Percentage is based on the number of employees who answered the question in the 2014 survey